



American  
Friends  
Service  
Committee

# 2025 Annual Report



In 2025, AFSC's team in Gaza delivered lifesaving aid to hundreds of thousands of displaced Palestinians.  
**PHOTO: AMJAD AL FAYOUMI**

This year, I witnessed the commitment of AFSC staff as they responded to war, displacement, and more. From New Jersey to Palestine and Ethiopia to Costa Rica, we took courageous action. We stood with immigrant families. We defended human rights and dignity. And we did so amid rising authoritarianism.

Thank you for joining us in acting with compassion, clarity, and unwavering resolve. With your support, we can take real risks to stand with communities, persist, and sustain hope. Your partnership enables both urgent response and long-term transformation. And your commitment is reflected in AFSC's financial strength and expanding reach. The work highlighted throughout this report would not be possible without the trust of supporters like you.

Please join me in celebrating the accomplishments of our worldwide community in 2025. Together, we will continue to protect, build, and resist alongside those most impacted by injustice. Thank you for your activism and generosity.



In peace,

Joyce Ajlouny  
**GENERAL SECRETARY**

Cover: AFSC and the Miramar Circle of Protection in Florida.  
**PHOTO: ADAM BARKAN**



In New Jersey, young leaders are organizing for immigrant rights, with support from AFSC.  
PHOTO: NATHANIEL DOUBLEDAY/AFSC

## OUR MISSION

Guided by the Quaker belief in the divine light of each person, AFSC works with communities and partners worldwide to challenge unjust systems and promote lasting peace.

## OUR VISION

**A JUST, PEACEFUL, AND SUSTAINABLE WORLD FREE OF VIOLENCE, INEQUALITY, AND OPPRESSION.**

# Just and Sustainable Peace

Lasting peace is not just the absence of war. It is built, community by community. AFSC works with people worldwide to address root causes of violence, meet urgent needs, and uphold the dignity of every person.



## INVESTING IN REAL COMMUNITY SAFETY

For years, Chicago community members have pushed the city to reimagine what real public safety looks like. This year, that work paid off. The City Council voted to move \$80 million away from policing to fund mental health centers, crisis response, and youth jobs. Youth leaders with AFSC helped make it happen. They hosted teach-ins, knocked on doors, and engaged neighbors throughout the campaign.

## STANDING WITH GAZA

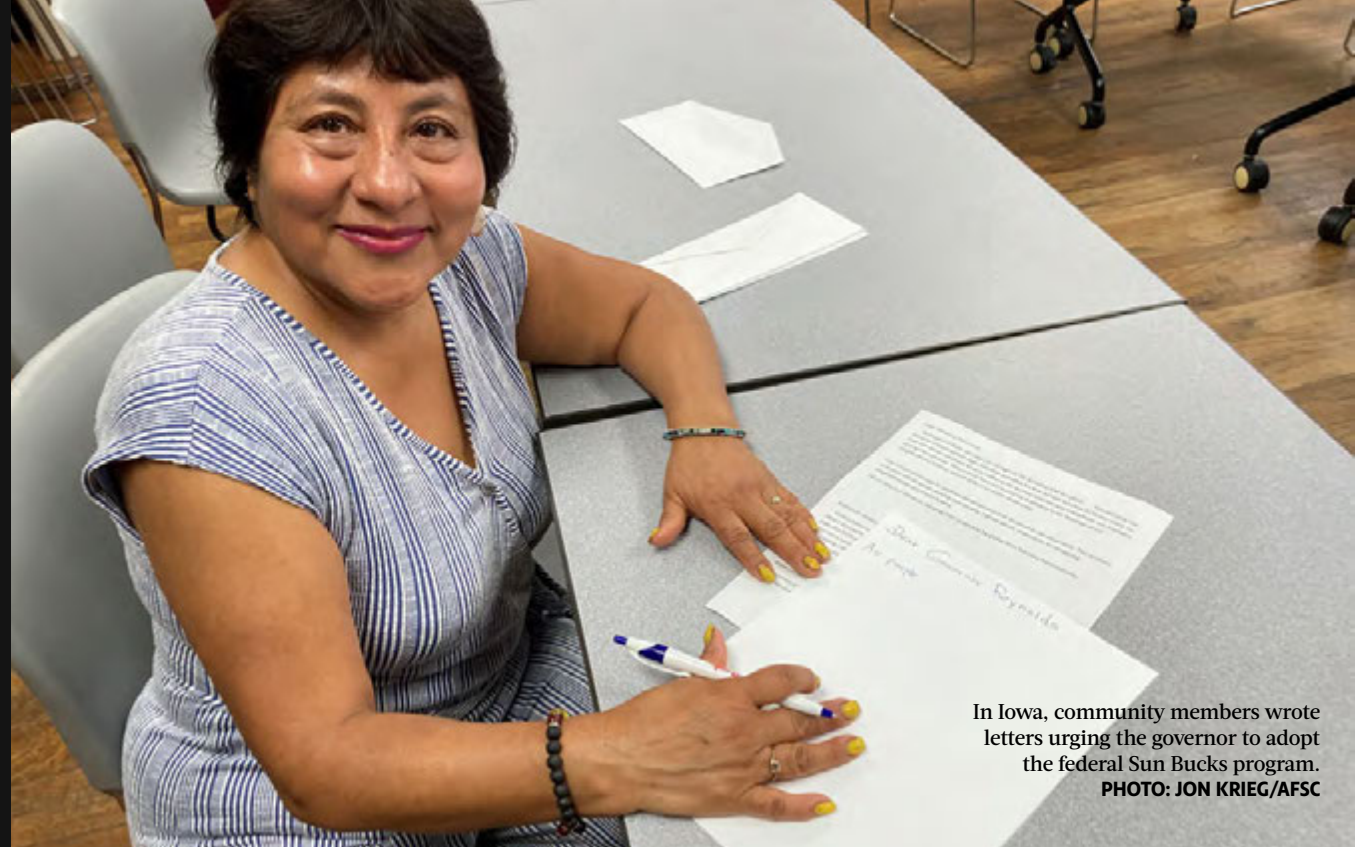
As the genocide in Gaza entered its third year, AFSC delivered lifesaving aid on the ground and advocated for change. In Gaza, our team brought food, water, and critical supplies to displaced Palestinians. We also created learning spaces for thousands of children and helped farmers restore their land. In the U.S., we mobilized communities nationwide to demand an end to U.S. complicity in the violence against Palestinians.

# 426,280

**PALESTINIANS  
RECEIVED  
FOOD, WATER,  
AND OTHER  
HUMANITARIAN  
AID FROM AFSC  
IN GAZA.**

# Just Economies

Economic justice means that everyone has what they need to thrive. That includes nutritious food, clean water and air, affordable housing and health care, and good schools and jobs. AFSC works with communities around the world to make that vision a reality.



In Iowa, community members wrote letters urging the governor to adopt the federal Sun Bucks program.  
PHOTO: JON KRIEG/AFSC

## PROTECTING ACCESS TO AFFORDABLE WATER

For over a decade, DeKalb County residents in Georgia have pushed back against outrageous water bills. Last year, the resident-led coalition, which includes AFSC, won a landmark resolution to make water affordable. The resolution would cap water bills for thousands of low-income residents and provide debt relief. It also creates an independent office to handle disputes. Now the coalition is working to ensure the county fully implements the law.

## PREVENTING CHILD HUNGER IN IOWA

After two years of advocacy, Iowa's governor agreed to join the federal Sun Bucks program. The program gives low-income students \$120 in food benefits during summer break. That means tens of thousands of Iowa kids will have more food when school is out. And over \$43 million will be generated for the local economy. The victory was led by a coalition that included AFSC, partners, and local Quakers.

# 240,000

**IOWA CHILDREN  
WILL RECEIVE  
FEDERAL SUN  
BUCKS FOOD  
BENEFITS.**

# Just Responses to Migration

All people deserve to live in safety and dignity, no matter where they were born. But for many immigrants, harmful policies stand in the way. In the U.S., Latin America, and Africa, AFSC works for an immigration system that respects the rights and humanity of all people.



In Costa Rica, Quakers welcomed migrants who had been expelled from the U.S.  
PHOTO: EVELYN OBANDO

## ADVOCATING FOR MIGRANTS IN COSTA RICA

When hundreds of people deported from the U.S. were detained in Costa Rica, AFSC and partners stepped up. We visited the detention center, documented conditions, and provided direct support to migrants. Our advocacy helped lead to their release—and a landmark constitutional court ruling in Costa Rica that declared their detention illegal. In addition, we coordinated with local Quakers to welcome six migrant families into their homes.

## DEFENDING COMMUNITIES FROM ICE

As raids and arrests increased across the U.S., communities organized to protect themselves. Thousands of people nationwide participated in AFSC's Know Your Rights workshops. That included families, faith communities, health care workers, and students. With support from AFSC, community members formed rapid response networks. Trained volunteers monitor neighborhoods for ICE and Border Patrol. They keep residents informed and help them to peacefully exercise their rights when confronted by immigration agents.

# 7,837

**PARTICIPANTS  
IN AFSC'S  
KNOW YOUR  
RIGHTS  
TRAININGS.**

# Financials

## FUNDS RECEIVED: \$59.1M

(IN MILLIONS)

\$21.8 CONTRIBUTIONS FOR  
CURRENT PROGRAM WORK

\$11.6 GRANTS FROM FOUNDATIONS  
AND GOVERNMENT

\$19 BEQUESTS

\$3.8 INVESTMENT  
INCOME

\$3 OTHER SOURCES  
OF INCOME

## FUNDS USED: \$47.1M

(IN MILLIONS)

\$15.1 INTERNATIONAL  
PROGRAMS

\$19.9 U.S.  
PROGRAMS

\$2.5 GLOBAL  
COHESION

\$4.5 FUNDRAISING

\$5.2 MANAGEMENT  
AND GENERAL

## Statement of activities

Comparative financial  
information for the 12 months  
ending Sept. 30, 2024 and  
Sept. 30, 2025 (totals reflect  
rounding).

Audited financial  
statements are available at  
[afsc.org/annualreport](https://afsc.org/annualreport).

If you have questions about  
AFSC's finances, please  
contact Jason Drucker,  
associate general secretary  
for advancement, at  
[ask@afsc.org](mailto:ask@afsc.org).

| OPERATING REVENUES                       | FY25              | FY24              |
|------------------------------------------|-------------------|-------------------|
| Public support:                          |                   |                   |
| –Contributions for current program work  | 21,756,564        | 18,202,055        |
| –Grants from foundations                 | 7,727,828         | 6,058,448         |
| –Bequests                                | 18,984,777        | 7,429,650         |
| –Contributions to planned giving program | 332,055           | 451,954           |
| –Contributions to endowment fund         | 2,245,276         | 403,065           |
| <b>Total public support</b>              | <b>51,046,500</b> | <b>32,545,172</b> |
| Government grants                        | 3,890,915         | 3,973,612         |
| Investment income, appropriated          | 3,773,365         | 3,814,971         |
| Program service income                   | 184,250           | 178,333           |
| Miscellaneous income                     | 232,418           | 156,226           |
| <b>Total revenues</b>                    | <b>59,127,448</b> | <b>40,668,314</b> |

| OPERATING EXPENSES            | FY25              | FY24              |
|-------------------------------|-------------------|-------------------|
| Program services:             |                   |                   |
| –International programs       | 15,131,241        | 13,390,775        |
| –U.S. programs                | 19,850,128        | 18,600,220        |
| –Global Cohesion              | 2,464,074         | 2,873,427         |
| <b>Total program services</b> | <b>37,445,443</b> | <b>34,864,422</b> |
| Program support:              |                   |                   |
| –Fundraising                  | 4,488,036         | 3,718,292         |
| –Management and general       | 5,202,919         | 5,254,223         |
| <b>Total program support</b>  | <b>9,690,955</b>  | <b>8,972,515</b>  |
| <b>Total expenses</b>         | <b>47,136,398</b> | <b>43,836,937</b> |

| CHANGES IN NET ASSETS                 | FY25              | FY24              |
|---------------------------------------|-------------------|-------------------|
| Changes in net assets from operations | 11,991,050        | (3,168,623)       |
| Nonoperating change in net assets     | 8,983,094         | 22,865,687        |
| <b>Total change in net assets</b>     | <b>20,974,144</b> | <b>19,697,064</b> |

## Statement of financial position

| ASSETS                    | FY25               | FY24               |
|---------------------------|--------------------|--------------------|
| Cash and cash equivalents | 16,548,346         | 11,987,085         |
| Other current assets      | 15,389,621         | 13,181,144         |
| Long-term investments     | 203,292,516        | 188,521,732        |
| Property                  | 506,977            | 599,957            |
| <b>Total assets</b>       | <b>235,737,460</b> | <b>214,289,918</b> |

| LIABILITIES AND NET ASSETS                     | FY25               | FY24               |
|------------------------------------------------|--------------------|--------------------|
| Liabilities:                                   |                    |                    |
| –Current liabilities                           | 8,332,829          | 7,600,146          |
| –Planned giving liabilities                    | 34,753,111         | 34,598,570         |
| –Pension and other post-retirement liabilities | 9,819,395          | 10,233,221         |
| <b>Total liabilities</b>                       | <b>52,905,335</b>  | <b>52,431,937</b>  |
| Net assets:                                    |                    |                    |
| –Without donor restrictions                    | 100,503,866        | 86,872,274         |
| –With donor restrictions                       | 82,328,259         | 74,985,707         |
| <b>Total net assets</b>                        | <b>182,832,125</b> | <b>161,857,981</b> |
| <b>Total liabilities and net assets</b>        | <b>235,737,460</b> | <b>214,289,918</b> |



# SUPPORT FROM FOUNDATIONS AND ENDOWMENTS

In South Africa, AFSC and partners host cultural exchange festivals and other safe spaces for people to come together and build understanding across divides.

PHOTO: ROBEL Y. TEWOLDE

## FY25 INSTITUTIONAL AND FAMILY FOUNDATIONS GIVING \$25,000 OR MORE

|                                                                           |                                                              |                                                                       |
|---------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------------------------|
| 180 Turning Lives Around                                                  | Legal Defense Fund (LDF)                                     | The Clowes Fund                                                       |
| Akonadi Foundation                                                        | Legal Services of New Jersey                                 | The Collins Foundation                                                |
| Anonymous                                                                 | Leila and Mickey Straus Family Foundation                    | The Colorado Health Foundation                                        |
| Benson Family Foundation                                                  | Leonard and Robert Weintraub Family Foundation               | The Colorado Trust                                                    |
| Birches Foundation                                                        | Lutheran World Federation                                    | The Community Alliance with Family Farmers                            |
| Brooks and Suzanne Ragen Family Foundation                                | Misereor – Katholische Zentrallstelle fur Entwicklungsshilfe | The Community Foundation for Southeast Michigan                       |
| California Wellness Foundation                                            | NEO Philanthropy                                             | The Fund for New Jersey                                               |
| Chino Cienega Foundation                                                  | New Hampshire Charitable Foundation                          | The IOLTA Fund of the Bar of New Jersey                               |
| Clementine Fund                                                           | New Venture Fund                                             | The Just Trust                                                        |
| Cogan Family Foundation                                                   | Northern California Grantmakers                              | The McHenry Foundation, Inc.                                          |
| Colorado Immigrant Rights Coalition                                       | Northern Trust                                               | The Minneapolis Foundation                                            |
| Community Foundation for Greater Atlanta                                  | Quaker-Hilfe Stiftung                                        | The New Hampshire Charitable Foundation                               |
| Cone Health Foundation                                                    | Reis Foundation                                              | The Public Welfare Foundation                                         |
| Evangelisches Werk fur Diakonie und Entwicklung e.V. for Brot fur de Welt | Resist MSC                                                   | The Raymond and Elizabeth Bloch Educational and Charitable Foundation |
| Four Freedoms Fund                                                        | Ronald S Burman Endowed Fund                                 | The Sally Ann Firestone Foundation                                    |
| Grassroots International                                                  | Safe & Just Michigan                                         | The San Francisco Foundation                                          |
| Grunin Foundation                                                         | San Diego Foundation                                         | The Victims of Crime Act (VOCA)                                       |
| Haymarket People’s Fund, Inc.                                             | Shipley Foundation, Inc.                                     | The W. K. Kellogg Foundation                                          |
| Heising-Simons Foundation                                                 | Silicon Valley Community Foundation                          | Tides Foundation                                                      |
| Hispanics in Philanthropy                                                 | Skadden, Arps, Slate, Meagher & Flom LLP                     | United Nations Peacebuilding Fund                                     |
| Immigrant Justice Corps                                                   | Social Justice Fund Northwest                                | WELWE Foundation                                                      |
| Immigrant Legal Resource Center                                           | Taubert Memorial Foundation                                  | Wildseeds Fund                                                        |
| Impact 100 Jersey Coast                                                   | The Benedum Foundation                                       | Windward Fund                                                         |
| IOLTA Fund of the Bar of New Jersey                                       | The Buck Foundation                                          | Youth Justice Fund Collaborative                                      |
| Katholische Zentralstelle fur Globale Entwicklung e.V. (KZE)              | The California Endowment                                     | Zellerbach Family Foundation                                          |
| Kids in Need of Defense                                                   | The Cameron and Jane Baird Foundation                        |                                                                       |

## NAMED ENDOWMENTS

|                                                             |                                                          |                                                             |
|-------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------|
| Alexander F. and Anne W. Scott Endowment Fund               | H. Newlin Hill Memorial Fund                             | Justice                                                     |
| Allen and Ruth Potts Foundation Fund                        | Harrop A. and Ruth S. Freeman Peace Internship Fund      | Nancy and Peter Gossels Family Fund for Quaker Service      |
| Almena Gray Wilde Fund                                      | Hayward Alker Fund                                       | Nathan Chace and Irene Anthony Chace Trust                  |
| Ann Yarrow Memorial Endowment Fund                          | Helen Ban Fund for Peace                                 | Nina Thompson Hughes Memorial Fund                          |
| Anna Grocock Endowment                                      | J. Preston Rice Memorial Fund                            | Ninde Fund for Peace and Justice                            |
| Arthur E. and Mabel N. Lybolt Fund                          | John and Elizabeth Baker Peace Fund                      | Oldfather Fund for International Peace and Reconciliation   |
| Catharine Aldena Cram Fund                                  | John and Mary Brock Memorial Fund                        | Paul G. Schmidt Endowment Fund                              |
| Charles, Ilse and Peter Dalebrook Endowment Fund            | John Looney Peace, Justice & Nonviolence Internship Fund | Richard B. Carter Endowment Fund                            |
| Clinard Family Fund for Peace and Justice                   | Jonathan Bell Lovelace Family Endowment Fund             | Robert Andrew Stuart Fund                                   |
| David Edmondson Fund                                        | Jule A. Grant Endowment                                  | Robert B. Ragland Memorial Fund                             |
| David Paul Fellowship Endowment                             | Justin W. Hillyer Memorial Fund                          | Robert N. and Ella S. Ristad Fellowship for Healing Justice |
| Dorothy M. and Reverend Dr. Howard B. Warren Endowment Fund | Katharine L. Morningstar Memorial Fund                   | Sam Cox Endowment Fund                                      |
| Edward G. Hefter Endowment                                  | Katherine and David Moore Fund                           | Spencer L. Jones Memorial Fund                              |
| Elaine and Werner Gossels Family Fund for Quaker Service    | Katherine B. Hadley Endowment                            | Stephen G. Cary Endowment Fund                              |
| Emil and Rose Thielens Memorial Fund                        | Ketas Fund                                               | Stern Fund                                                  |
| Ernest Arbuckle Endowment                                   | Laurama Page Pixton and John Pixton Fund                 | Vesta Newlin Hansen Memorial Fund                           |
| Esther Bracken Binns – Josephine Baird Fund                 | Laveda Carpenter Endowment Fund                          | Viola Marple Fund                                           |
| Frances F. Conrad Endowment                                 | Leopold Kling and Nannette Kling Endowment Fund          | Virginia Haviland Endowment Fund                            |
| Frank and Nadia Munk Endowed Fund                           | Lillian and Jon Lovelace Fellowship Fund                 | Walter E. Myer Scholarship Fund                             |
| Friends House Corporation Fund                              | Lillian Rosen and Harry Rosen Fund                       | Welch-Hayes Peace and Justice Fund                          |
| Fumio Robert Naka and Patricia Neilon Naka Fund             | Lilliane S. Kaufmann Memorial Fund                       | William and Frances McElvaney Trust                         |
| Graetz Fund for Peace and Justice                           | Margaret Milliken Hatch Endowment Fund                   | William Bross Lloyd, Jr. Memorial Fund                      |
| Greensleeves Fund                                           | Marion W. Neergaard Memorial Fund                        | William Lotspeich Endowment for International Affairs       |
|                                                             | Nan Crocker Fund for Global Peace and                    |                                                             |

# FRIENDS FOR THE FUTURE HONOR ROLL

In Gaza, AFSC and partners have provided recreational activities for tens of thousands of children.  
PHOTO: AMJAD AL FAYOUMI



Friends for the Future are supporters who have included AFSC in their long-term plans through gifts in their wills, trusts, retirement plans, life income gifts, or other arrangements.

We are pleased to recognize these donors who made a new life income gift or documented their intention over the past year. We are grateful for their commitment to AFSC’s work for peace and justice.

Joyce Ajlouny and Ziad Khalaf  
Kathleen Buckner  
Valerie Burson  
Nina Dodge  
Catherine Faver  
Auberta J. Galusha  
Elaine Granata  
Cynthia Ayoub Harris  
Mark Kastel  
Marc Killinger

Arlene Kimata and Gara Kitahata  
Barbara Klie  
Nancy B. Kohn  
Jay B. Korinek  
Thomas Lockhart  
Wesley and Katrina Mason  
Sandy Matsuda  
Laura McDill  
Thomas Mertens  
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Thomas and Margaret Rasmussen  
Charles Sharpe and Celestine Armenta  
Robert Pollard Silverman  
Evelyn Smith and Steven Sumerford  
Norman Solberg  
Genie Stowers  
Jerome H. Taylor  
Joyce Yu and Edward Lai

# LEGACY HONOR ROLL

The following donors chose to support AFSC’s work through gifts in their estate plans.

We remember them with gratitude for their lasting legacy and their commitment to AFSC’s work for peace and justice.

Raymond Fred Altevogt  
Suzannah Ames  
Donna K. Anderton  
Nancy and Jerar Andon  
Ivan A. Backer  
Mary N. Barr and Ralph R. Barr  
Bara Berg  
Louise Bruyn  
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Harrison Butterworth and Hope Zanes  
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Betty M. Goodman and Gertrude T. Pomish  
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Warren Robbins and Lydia Puccinelli-  
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Laetitia Yeandle  
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Wendy Zukas



## MARY ANN CLAWSON KNERR & PETER KNERR

Mary Ann Clawson Knerr left a lasting impact on those around her, including family, friends, students, and community members. She worked as a teacher and librarian, and volunteered with many organizations. Her husband, Pete Knerr, had a background in public service. Together, they actively advocated for peace in the Middle East and Palestinian rights. Mary Ann’s family had Quaker roots, and she and Pete believed deeply in peace and justice. For them, it felt right to make a gift to AFSC in their estate plans. This gift keeps their spirit of caring and activism alive through AFSC’s work.

# BOARD AND STAFF LEADERSHIP

## BOARD OFFICERS

### Presiding Clerk

Álvaro Alvarado

### Assistant Clerk

Stephen Fortuna

### Recording Clerk

Frederick Dettmer

### Treasurer

David Wells

### General Secretary

Joyce Ajlouny

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### Regional Director, U.S. West

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### U.S. Economic Justice Director

Rick Wilson

### U.S. Migration Director

Amy Gottlieb

### U.S. Peacebuilding Director

Lewis Webb Jr.

In Washington, D.C., AFSC staff and partners demonstrate for immigrant rights.

PHOTO: TIRREA/FCNL



# Help us build a more just and peaceful future

**AFSC.ORG/GIVE**

## Become a monthly donor

Visit us online at **afsc.org/monthly** or call the number below.

## Honor someone

Give your gift in honor of a loved one.

## Make a planned gift

You can support yourself and AFSC's future through a life income gift or include a gift to AFSC in your will.

Visit **afsc.org/giftplanning** or email us at **giftplanning@afsc.org** to learn how.

### CALL

our Donor Services team at **888-588-2372**.

### EMAIL

**donorservices@afsc.org**

### MAIL

your contribution to:

**AFSC Development  
1501 Cherry St.  
Philadelphia, PA 19102**

*Please make checks payable to "AFSC."*



**American  
Friends  
Service  
Committee**

Quaker action for a just world

## WHY I SUPPORT AFSC

"I was raised in a Quaker family outside of Philadelphia. By my teens, I was active in AFSC programs, first domestically and later in Europe. While moving around the U.S. as a college math teacher and researcher, I kept in touch with AFSC, always trying to put my faith into practice. Now retired, I am close to the Denver office and pleased to support their work for immigrant rights."

**— JOAN P. HUTCHINSON,  
AFSC DONOR**